

#### **Preface**

The inaugural <u>Grampians Region Population Health Plan 2023-2029</u> (GRPHP) shares a vision that the people in the Grampians region work together to achieve the best health and well-being outcomes. The GRPHP was developed in partnership with stakeholders from across the region. After a comprehensive needs assessment was undertaken to determine an evidence base to priorities, a series of engagement activities were performed, including meetings, forums, and targeted consultation, to enable the voices of local stakeholders to inform and shape the plan. The GRPHP reflects the work of not only the Grampians Public Health Unit but that of our valued partners. Our work is both placed based and co designed by our stakeholders including community stakeholders. Consequently, the GRPHP includes proposed indicative actions subject to the capacity and support of our partners.

As set out in the GRPHP, there are nine priority streams of work for the region; healthy eating, active living, reducing harm from tobacco and e-cigarettes, sexual and reproductive health, thriving children, strengthening oral health, tackling climate change and it's impacts on health, enhancing cardiac care and regionalising cancer care across our community. Within these priority streams, several public health initiatives will be developed to address the factors contributing to ill-health and strive towards equitable health outcomes. Initiatives will be collaboratively designed, ensuring alignment with existing programs, the statewide health promotion program and the Victorian public health and wellbeing plan 2023-2027.

The GRPHP recognises the structural and social determinants of health and their downstream impacts on health outcomes. A lens of inclusion, equity and gender impact will be applied during the implementation of GRPHP to ensure public health initiatives are accessible, culturally safe and informed by those with lived experience. Considerations regarding Aboriginal and Torres Strait Islander people, mental health and wellbeing, and climate impacts will be incorporated into all GRPHP public health initiatives, as guided by leaders in local Aboriginal communities, community members with lived experience and content experts. Finally, the values and principles of quality, equity, sustainability, and effectiveness will underpin all GRPHP activities.

To support the successful enactment of the GRPHP, the following operational plan has been developed to describe work for the first period of 2023-2024. For each stream, the operational plan outlines the key objectives, the scope of the work, desired outcomes and the proposed actions that will be co-designed with our partners and communities over the next 12 months.

This Operational plan is the first for the GRPHP 2023-2029. It is, however, intended that annual Operational plans will describe implementation activity over the course of the six-year life of the GRPHP. Further detail around all aspects of the Operational Plan 23-24 can be found in the GRPHP 2023-2029, and further strategic context can be found in the active embedded links.



















#### Proposed Plan

#### First Nations People Mental Health and Wellbeing Climate Impacts **Priority Area Key objectives** Scope **Policy Context Desired outcomes Proposed Actions Indicative\* Partners** To support the capacity Multiple strategies Municipal Health and Year- on-year increase in the **Smiles 4 Miles Program** Local Governments of Horsham Rural City, **Healthy Eating** and opportunities to aimed at the Wellbeing Plans first occasion of service for (Expansion of the existing Smiles 4 Hindmarsh. West Wimmera & design, implement, individual, children - sustained over 10 Miles program to ensure that the Yarriambiack. Victorian Public Health evaluate, sustain, and communities, the food program is available to all vears Dental Health Services Victoria and Wellbeing Plan where possible scale system and the food Wimmera Southern Mallee Local Early childhood centres and Kindergartens 202<u>3 - 2027</u> Year-on-year increase in the stakeholder driven environment will Government area communities) Royal Flying Doctor Service proportion of children attending interventions which see be needed to achieve Victorian Public Health Private sector dental groups/dental for first occasion of service from an: the targets in this and Wellbeing associations lower Socio-Economic Status focus area, with health **Outcomes Framework** Health services including Rural Northwest → Increase in the quintiles (using proxy markers to promotion actions 2016 Health, West Wimmera Health Service, proportion of correlate lower Socio-Economic across the spectrum of Grampians Health, Healthy Kids Healthy Status than community average) adults, adolescents prevention. Goolum Goolum Aboriginal Co-operative Futures (October 2021) and children who Woomelang Bush Nursing Centre consume sufficient National Preventive Harrow Bush Nursing Centre fruit and vegetables Health Strategy 2021-2030 → Increase in mean Work with primary schools in Increase in primary school Schools serves of fruit and unsupported LGA's to increase the children enjoying the increase Sports Clubs & Associations Smiles 4 Miles vegetables for serve of fruit and vegetable healthy food options available. Local Governments Vic Kids Eat Well adults, adolescents intake each week from targeted (Develop a supported model to Community Health-Health Promotion (CHand children schools implement healthy eating, education HP) funded Health Promotion workforce. Achievement Program and access to healthy options into → Reduction in the 30% of Pyrenees Primary Healthy Choices Primary Schools in the Pyrenees discretionary food Schools registered and Guidelines Shire) consumption of implementing a formal adults, adolescents program: Vic Kids Eat Well/ and children Achievement Program → Reduction in the More sports & recreation Local youth - groups, clubs, schools Healthy eating in canteens: proportion of Education networks settings across the region expand to other settings. (Scale-up adults, adolescents provide access to and promote of local successful sports & Local media and children who healthy food & drinks recreation venue canteens that are Peak bodies (e.g., Healthy Eating Advisory consume sugarpromoting and providing healthy Service, Nourish Network, VicHealth) sweetened food & drink options in the Central Local sporting celebrities beverages daily Highlands area) Local sports networks Regional Sports Assembly Sport & Recreation Vic

Incorporating considerations regarding

#### To support the capacity Multiple strategies Get Active Victoria Implement the Active Farmers **Active living** To increase Physical activity, Active Farmers and opportunities to aimed at the social connection, knowledge **Program** in Wimmera Southern Farming Communities Municipal Health and Mallee design, implement, individual, and education on services Women's Health Grampians Wellbeing Plans communities, and the evaluate, sustain, and locally available, education on where possible scale environment will be Community Health – Healthy eating stakeholder driven needed to achieve the **Health Promotion** To improve Health and interventions which see targets in this focus Plans (Community wellbeing, mental health for area such as: an: Health- Health local farming families **Promotion Funded** → Increase in the Improvement in Agencies) prevalence of those neighbourhood Increase in the number of sport Promote Inclusive sports clubs in Sport clubs who are sufficiently and precinct Community Health clubs that are inclusive of **Grampians Pyrenees Goldfields** Local government active planning to better Women's Health Plans women, girls and people who Health promotion practitioners support active (Women's Health → Decrease in the are non-binary Sports Assemblies living Grampians) average time that Sport & Recreation Vic 10% increase year- on-year of people sit or be Increased Victorian Public Health Parks Victoria sporting clubs in the target LGA accessible and sedentary and Wellbeing Regional Sports Assembly (Sports Central) aligning to the principles of adaptable spaces **Outcomes Framework** Tertiary Institutions (Federation → Increase in CoRE. for active living, 2016 University, Victoria University) participation in ensuring One sports club in each LGA Local youth – groups, clubs, schools organised sport and Victorian Public Health compliance with works with partners including recreation and Wellbeing Plan appropriate state Women's Health Grampians to 2023 - 2027 and national → Increase in active promote inclusion regulations and transport use National Preventive standards Health Strategy 2021-Promote active living opportunities Increase in awareness of and Sports Clubs & Associations 2030 Increased socioaccess to active living options for children and young people in Local schools (Primary, Secondary, & cultural norms Central Highlands and opportunities for children & Alternative) reinforcing active young people Local Service Clubs (e.g., Scouts) living The-Y Child & Family Services Increased capacity Education settings & networks to be more Peak Bodies (e.g., VicHealth, VALA, physically active VicSports) and less sedentary Improved integration and accessibility of public transport

# Reducing harm from tobacco and e-cigarettes



To support the capacity and opportunities to design, implement, evaluate, sustain, and where possible scale stakeholder driven interventions which see a:

 Reduction in the proportion of adults and adolescents that smoke daily Multiple strategies aimed at the individual, communities, and the built environment will be needed to achieve the targets in this focus area to:

- Decrease the number of environments in which to smoke
- Decrease exposure to second- and thirdhand smoke
- Decrease the social acceptability of smoking and vaping
- Increase capacity to stop smoking and use of nicotine
- Increase to uptake of stop-smoking supports

- Municipal Health and Wellbeing Plans
- Victorian Public Health and Wellbeing Outcomes Framework 2016
- Victorian Public Health and Wellbeing Plan 2023 – 2027
- <u>National Preventive</u>
   <u>Health Strategy 2021-</u>
   <u>2030</u>
- Victoria's tobacco reforms
- National Tobacco
   Strategy 2023–2030

- Year-on-year increase in the number of organisations (including schools, services, clubs and workplaces) engaged in the Achievement program
- 20% increase in the proportion of participants 'strongly against' smoking and vaping
- 50% increase in participants identifying the severe health risks from vaping
- 100% increase in participants knowledge of inadequacy of legislation protecting people from the hazards of vaping

Enhancing the achievement program with strengths-based approach; Reducing harm from tobacco and ecigarette use in Yarriambiack

- Rural Northwest HealthCancer Council Victoria
- Yarriambiack School administrators
- Department of Education
- Yarriambiack early learning centre directors
- Yarriambiack Shire
- RNH Health Service management

#### Increase public awareness and compliance with the Victorian Tobacco Act 1987

- To protect members of the community from exposure to second- hand tobacco smoke and aerosol
- To de- normalise smoking and e- cigarette use in the community
- 50% of LGAs have access to materials (campaign materials, brochures, posters, signage) and its guidance to actively advocate for compliance with the Act

### Public information campaign – Smoke free /vape free

- Health Services
- Health promotion practitioners
- Schools
- Council owned recreational facilities
- Council asset management & maintenance
- Police and Magistrate Courts
- Public Hotels & Bars
- Transport
- Media
- QUIT Victoria
- Cancer Council

- Increased awareness of young people of how to reduce the harm of e- cigarettes to themselves and those around them
- Increase in % young people (12-17 years) who have acted to reduce harm from e- cigarettes to themselves or others

#### **Social media campaign** to deter young people from vaping

- Local schools and youth councils
- Local Govt led Youth programming.
- CH-HP Health Promotion staff
- QUIT Victoria
- Vic Health
- Cancer Council Victoria
- QUIT Tobacco-related harm Community of Practice
- Local schools
- Local media & film industry

#### E2E Oral Health



To support the implementation, evaluation and sustainability of one oral health intervention in Edenhope, with a view to scale, where possible, to elsewhere in the Grampians region to:

- → Improve the oral health of children
- → Promote healthy environments
- → Improve oral health literacy
- → Improve oral health promotion, screening, early detection and preventions services

Strategies aimed at health policy, health systems, the environments in which we live, work and play, and individuals will be needed to achieve equitable oral health outcomes across the Grampians region.

- Municipal Health and Wellbeing Plans
- Victorian Public Health and Wellbeing Outcomes Framework 2016
- Victorian Public Health and Wellbeing Plan 2023 – 2027
- National Preventive
   Health Strategy 2021 2030
- <u>Victorian Action Plan</u>
   <u>to Prevent oral disease</u>
   2020-2030
- Healthy Kids Healthy Futures (October 2021)
- By Five (Wimmera Southern Mallee Development Association) Wimmera Southern Mallee
- Dental Health Services
   Victoria Health
   Promotion Programs

### Focus on oral health in **West Wimmera** Shire

- Supportive preschool environments
- Strengthened oral health knowledge, skills and confidence among children and families
- Work in the Wimmera Southern Mallee community of Edenhope to scale progressively in West Wimmera and across the Grampians region if demonstrated to be efficacious
- Consultation with community stakeholders and subject matter expert to identify the system goal(s) and stakeholder driven interventions to achieve them
- Strengthen oral health knowledge, skills and confidence among adults and children
- Assess, recognise and refer residents to a dental service for further care
- Screen, recognise and refer children to a dental service for further care
- Strengthen access to oral health care for West Wimmera communities

- Dental Health Services Victoria
- Grampians Regional Health Service Partnership
- Health services
- Grampians Health Dental
- Local community groups
- Schools
- Universities

E2E Sexual and Reproductive Health



Build upon existing community strengths with a population health approach that focuses on the principles of codesign, equity and sustainability to:

- Build a responsive sexual health service that will meet the needs of our population
- → Build capacity in the health and community sector

Implementation of localised strategies that improve access to sexual and reproductive health services, particularly for the timely access to abortion and sexual health care.

- Municipal Health and Wellbeing Plans
- <u>Victorian Public Health</u>
   <u>and Wellbeing Plan</u>
   2023 2027
- Victorian sexual and reproductive health and viral hepatitis strategy 2022-30
- Gender equality action plan 2022-2025
- Community health reform plan

Whole of region approach to improving sexual and reproductive health outcomes, including through integration of preventive and clinical services

- Collaborative networks of key stakeholders established to co-design effective interventions
- Increase in the number of schools participating in sexual health and relationships education professional development

- Completion of Sexual and Reproductive Health and Viral Hepatitis in the Grampians Region 2023-2029 project report
- Implementation of recommendations of report including delivery of sexual health and viral hepatitis health promotion activities which may include training sessions in social service organisations (e.g., out of home care)
- Ballarat Community Health
- Women's Health Grampians
- Sexual Health Victoria

	through			r. Changes to the number and		
	through partnerships, networks and education  → Develop a designated sexual and reproductive health and viral hepatitis health promotion program focusing on primary and secondary prevention			<ul> <li>Changes to the number and types of schools participating in sexual health education</li> <li>Increases in the number of students participating and the number of sessions delivered</li> <li>Increased self-reported knowledge and awareness of students regarding healthy relationships and safe sexual practices</li> <li>Increased knowledge of local referral pathways for workers at social care organisations</li> <li>Increased knowledge of local health care providers regarding best practice sexual and reproductive health care</li> </ul>		
Thriving Children	Develop stakeholder driven interventions to work with LGAs to align priorities for child health and well-being to:  → Redesign service ecosystem  → Strengthen households  → Build social connectedness	Implement local strategies across LGAs to reduce gaps between children in Grampians region LGAs and the Victorian average in relation to a range of indicators including*:  - Living in loving and safe environments - Having access to material basics - Access to	<ul> <li>Municipal Health and Wellbeing Plans</li> <li>Victorian Public Health and Wellbeing Plan 2023 – 2027</li> <li>Healthy Kids Healthy Futures (October 2021)</li> <li>Grampians Health Services Plan</li> <li>INFANT   Healthy eating and active play</li> <li>Ballarat4Kids</li> </ul>	<ul> <li>Equitable access to services for all children and families in the Wimmera Southern Mallee</li> <li>High-quality services for all children and families</li> <li>High engagement and participation in services by children and families</li> <li>Confident and connected families across the Wimmera Southern Mallee</li> <li>Community environments that support all children and families to thrive</li> </ul>	By Five (led by Wimmera Development Association, work long underway and on-going) across Horsham, West Wimmera, Northern Grampians, Hindmarsh and Yarriambiack LGAs	Wimmera Development Association
		appropriate health services  Proportion of children enrolled in 4-year-old kinder  Developmental	By Five (Wimmera     Southern Mallee     Development     Association) Wimmera     Southern Mallee      Go Goldfields – Every     child every chance     (Central Goldfields)	<ul> <li>Every Child, Every Chance and the 5 priority areas provide a common language and agenda in the Central Goldfields Shire for practitioners, service providers, and decision makers to participate in</li> </ul>	Every Child Every Chance (led by Central Goldfields Shire, work underway since 2020  Creating "The Nest"; a parent informed space in Maryborough  Creating a systemized and centralized kindergarten	Central Goldfields Shire

	readiness for school  School achievement  Participating in sport, and families participating in maternal and child health services  Have access to culturally safe services and support  *Note: all indicators align to The Nest (ARACY, n.d.)	MCRI's Re-stacking the odds     Australian Research Alliance for Children and Youth's (ARACY) The Nest     Early Years Catalyst program     Scotland's Children and Young People Improvement Collaboration (CYPIC)	<ul> <li>Increasing the local workforce capacity and connection</li> <li>a Shire-wide Transition Plan to support children and their families through their early years</li> <li>Development of a local service model to increase provision of early intervention services</li> <li>Local stakeholder driven identification of system goals and feasible interventions, being enacted and monitored</li> <li>Feasible evaluation methods in place for monitoring impacts (with partners Murdoch Children's Research Institute MCRI, Deakin University, Federation University)</li> <li>VPHWOF data regarding children with obesity and/or proportion of children eating sufficient serves of fruit and</li> </ul>	registration for Central Goldfields  Implementation of the Empowering Parents, Empowering Communities program  Implementation of local program and practitioner to address attendance  Delivery of a quarterly Early Years Forum  Ballarat4Kids (Led by GPHU, ongoing)  Joining with Best Start Improvement Advisors and other trained coaches to scale use of improvement methods in redesign  Work to establish Re-stacking the Odds (MCRI, 2021) (if desired by stakeholders) in Ararat Rural City and Moorabool, Hepburn, Pyrenees Shires	City of Ballarat
			vegetables, stratified by rurality and LGA where available  Engagement from LGA CEOs and their staff in the Thriving Children program  Development of governance structures across Ararat Rural City and Moorabool, Hepburn and Pyrenees Shires including providers for children's health and wellbeing, housing agencies, sports organisations and schools	<b>4kids@</b> (however named) Ararat and Pyrenees, Hepburn, and Moorabool LGAs	Local Governments

# Climate and Health



- Apply system science to develop stakeholder driven climate response interventions to:
- Mitigate and adapt imperatives and actions, inside and beyond the health sector
- → Ensure mechanisms are in place to bring equity and sustainability lenses to all plans, programs and service decisions

Health leaders in our region reached, engaged and acting to grow adaptive capacity across and reduce vulnerability in the organisations they lead

- Victorian Public Health and Wellbeing Plan 2023 – 2027
- <u>Victorian Climate</u><u>Change Strategy 2021</u>
- Victoria's Health and Human Services Climate Change Adaptation Action plan 2022-2026
- Grampians Region
   Climate Adaptation
   Strategy 2021-2025
- <u>Victoria's Climate</u>
   <u>Science Report 2019</u>
- CSIRO DELWP Climate projections for Wimmera Southern Mallee 2019
- CSIRO DELWP Climate projections for the Central Highlands 2019

- For health sector leaders and teams to learn from exemplars (such as the NHS, the successes of other Australian health organisations) and from the wisdom and experience of Australia's First Peoples in caring for country and people
- Development of sustainability, mitigation and adaptation strategy/strategies for Grampians Region health services, including by using circular economy principles across health services and by training staff to steward precious supply and human resources

## **Climate Action Framewor**k for Health Services

- Identify and support training of staff as to lead or champion those strategies
- Promote an action at all levels approach in health organisations so that staff, visitors, clients and community can be confident that their health services are engaged and acting for their safety into a future with a changing climate
- Support health leaders to help lead their local communities in mitigation and adaptation efforts across the region. In doing so we will join with communities and other agencies (inside and outside health and inside and outside government) to grow adaptive capacity, and reduce vulnerability
- Support development of sustainable services given projected increase in frequency and severity of extreme weather events. We will give particular attention to actions around prevention, preparedness, disaster risk reduction, and to building resilience, response and recovery capacity to extreme climate events such as drought, fire, storms, floods and their direct and indirect, immediate and delayed impacts
- Support and build capacity to make equity- and sustainabilityfocused service and workforce decisions

Health services including:

- West Wimmera Health Services
- Rural Northwest Health
- Grampians Health
- East Grampians Health Service
- East Wimmera Health Service
- Beaufort Skipton Health Service
- Maryborough District Health Service
- Central Highlands Rural Health

		I	T				
E2E Cardiac Care	Integrating prevention, primary care and acute care into the value-based health care continuum including:  Population Health	An end-to-end approach to the detection, treatment and management of cardiovascular risk and disease across	<ul> <li>All levels of the health care system (integrated care with optimised clinical outcomes)</li> <li>Value-based care Statewide health policy</li> <li>Cardiovascular health State-wide priority</li> </ul>	Population health To improve cardiovascular Population health through:	Community Absolute     Cardiovascular Risk     determination,     Integration with health promotion     strategies to support healthy     hearts	<ul> <li>Grampians Public Health Unit</li> </ul>	
	<ul> <li>→ Management of high-risk disease</li> <li>→ Improvement of heart failure outcomes</li> </ul>	the region with a range of strategic actions across the continuum including:  patient experience preventive health risk management clinical demand clinical outcomes healthcare expenditure health policy		Management of high-risk disease  To improve management of individuals at high risk of heart disease	<ul> <li>Identification of individuals with high Absolute Cardiovascular Risk</li> <li>Patient focused management of high Absolute Cardiovascular Risk</li> </ul>	Western Victoria Primary Health Network	
				Improvement of heart failure outcomes  The development of an integrated Chronic Heart Failure management system across the hospital and community interface	<ul> <li>Improve the quality of life of patients with Chronic Heart Failure</li> <li>Patient focused integrated community and hospital management of Chronic Heart Failure</li> </ul>	□ Grampians Health	
E2E Cancer early diagnosis and care	Implement a program of work in the first instance to optimise the regional lung cancer care pathway:  → so that when screening begins identified individuals can get timely access to the diagnostics and care they need	<ul> <li>Public health and primary care initiatives to identify individuals eligible for screening when screening commences</li> <li>Ensuring inclusive, feasible and acceptable pathways to optimal care for individuals requiring care</li> </ul>	All levels of the health care system (integrated care with optimised clinical outcomes)     Value-based care Statewide health policy     Cardiovascular health State-wide priority	Regionalising early diagnosis and cancer care  Grampians Integrated Cancer Services in 2023-24 is undertaking work to optimise the care pathway for lung cancer across the Grampians region to:  be ready to receive and manage individuals identified with early lung cancer once screening commences in 2025.	Public health and primary care initiatives to identify individuals eligible for screening when screening commences     Ensuring inclusive, feasible and acceptable pathways to optimal care for individuals requiring care.	<ul> <li>Grampians Integrated Cancer Services</li> <li>Western Victoria Primary Health Network</li> <li>Grampians Health</li> <li>Grampians Public Health Unit</li> <li>Goolum Goolum Aboriginal Co-operative</li> <li>Budja Budja Aboriginal Co-operative</li> <li>Ballarat and District Aboriginal Co-operative</li> <li>Victorian Agency for Health Information</li> <li>Grampians Health Community Advisory Committee</li> <li>Clinicians</li> </ul>	
	* E2E = end to end prevention and primary care teams integrating with secondary and tertiary teams using value-based healthcare approach						
	0 19	F. 11	Underpi	nned by the principles of	Control of the		
	Quality	Equity			Sustainability	Effectiveness	

Wimmera Southern Mallee Grampians Pyrenees Goldfields Central Highlands Region Wide